MORE **LEGAL WORK IS MOVING IN-HOUSE**

New challenges are creating the "new normal" for legal departments everywhere.



Need to do more work with fewer resources

Nearly 50% of legal departments rank this as a top challenge

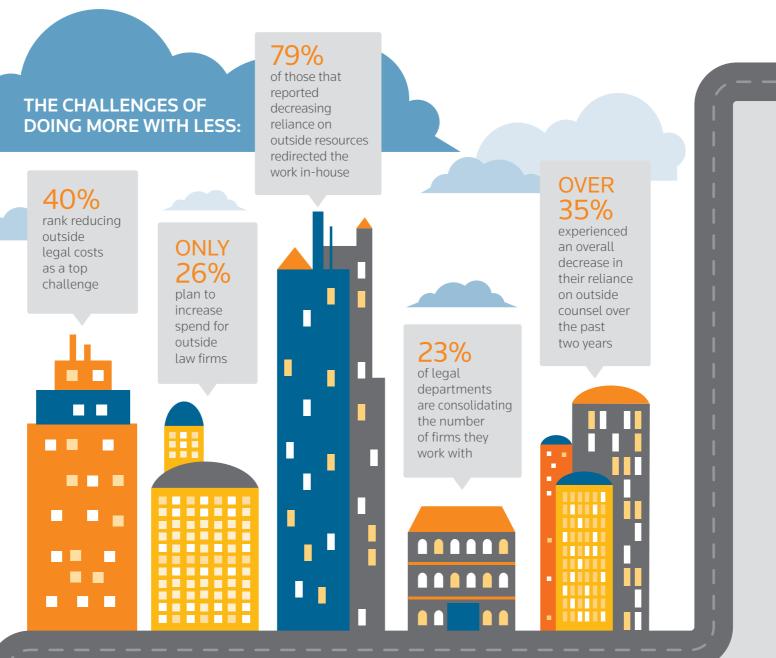
WHY MOVE WORK IN-HOUSE?

More control over costs

Increased efficiency

~50%





OF THOSE THAT ARE HIRING

42% are newer law firm lawyers

39% are seasoned in-house lawyers

- **37%** are paralegals
- **31%** are support staff

10% are seasoned law firm lawyers

In 2014, contract lawyers and support staff were also hired to further address workload.

ADDITIONAL STRATEGIES TO DEAL WITH THE CHALLENGE



52% – cost containment

17% – decrease in legal work

7% – quality assurance strategy

5% – hired additional in-house counsel

2% – less litigation

Navigating the "new normal" requires an ability to manage the legal department as a business; employ technology wherever possible; use metrics to track and measure; hire the right people and train them; and judiciously rely on outside counsel where necessary for litigation, mergers and acquisitions, and intellectual property work.

OF LEGAL DEPARTMENTS RELY ON TECHNOLOGY

- **49%** use document-management tools
- 33% use legal hold systems
- 33% use matter management
- **28%** use electronic signatures
- 25% use e-billing
- 21% use e-discovery
- 21% use entity management



WHEN DO LEGAL DEPARTMENTS **TURN TO OUTSIDE COUNSEL?**

They contract outside counsel for complex work that requires subject-matter expertise.



41% Mergers & acquisitions

29% Intellectual property

27% Alternative dispute resolution







Source: A Look Inside: 2015 Thomson Reuters Legal Department In-sourcing and Efficiency Report